



2005 - 2009 Financial Plan



**Corporation of the District of
Central Saanich**

**An Overview of the Five Year
Financial Plan**

Presentation Outline

The District of Central Saanich is required to adopt a financial plan and set its property tax rates for the year before May 15.

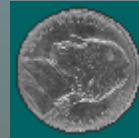
The purpose of this presentation is to update the ratepayers on decisions made to date and to provide a final opportunity for input before the financial plan is finalized.



Financial Plan Overview



Budget Challenges



Water & Sewer Utilities



Assessments and Property Tax Impact



The Future



What & Why

- Required by Community Charter
- Corp. Strategic Plan output or Action Plan
 - Links, prioritizes, and quantifies the District's Corporate Strategic Plan goals to Official Community Plan and Parks Master Plan, etc.
- Five Year Budget
- Accountability to Taxpayers
- Performance Reporting



Terminology

- Core Budget
- Retention/Carry Over
- Supplementary Requests
- Funding Sources
 - General Revenue/Property Taxes/Parcel Taxes
 - Reserves/Surplus
 - Statutory Reserve Funds
 - Development Cost Charges
 - Utility Rates
 - Grants/Donations
 - External Borrowing
 - Internal Borrowing



Structure

- Year 1 - Current Year Budget indicates immediate priorities to the end of the current Council's term
- Year 2-4 indicate longer term priorities referred to the next Council
- Years 5 provides referrals/ guidelines to assist the following Council



Funding Structure

- Separate Funds for recording different activities
 - General Operating Fund
 - General Capital Fund
 - Water Operating Fund
 - Water Capital Fund
 - Sewer Operating Fund
 - Sewer Capital Fund



Financial Plan Process

- Core Budget Review
- Strategic Planning Session
- Utility Budgets
- Supplementary Requests
- Tax Rate Policy
- **Public Information Meeting**
- Five Year Financial Plan Bylaw
- Property Tax Rates Bylaw



Core Budget Review

- \$276,600 increase in Labour & Benefits (\$293,800 in 2004)
- \$27,300 increase in supplies (\$3,000 in 2004)
- \$147,600 increase in services (\$108,400 in 2004)
- \$17,700 increase in Equipment maintenance (\$15,400 in 2004)
- \$40,000 CREST increase
- \$31,600 GVPL increase
- \$145,000 Unconditional Transitional Grant
- \$75,000 increase in other revenues
- \$126,800 increase in Supplies & Services
- **Core Tax Levy increase \$315,900 (\$447,200 in 2004)**



Challenges

- Inflation pressures on core budget
- Infrastructure renewal
- Assessment Base Constraints
- Economic Sustainability of the District
- Balance expectations with available resources

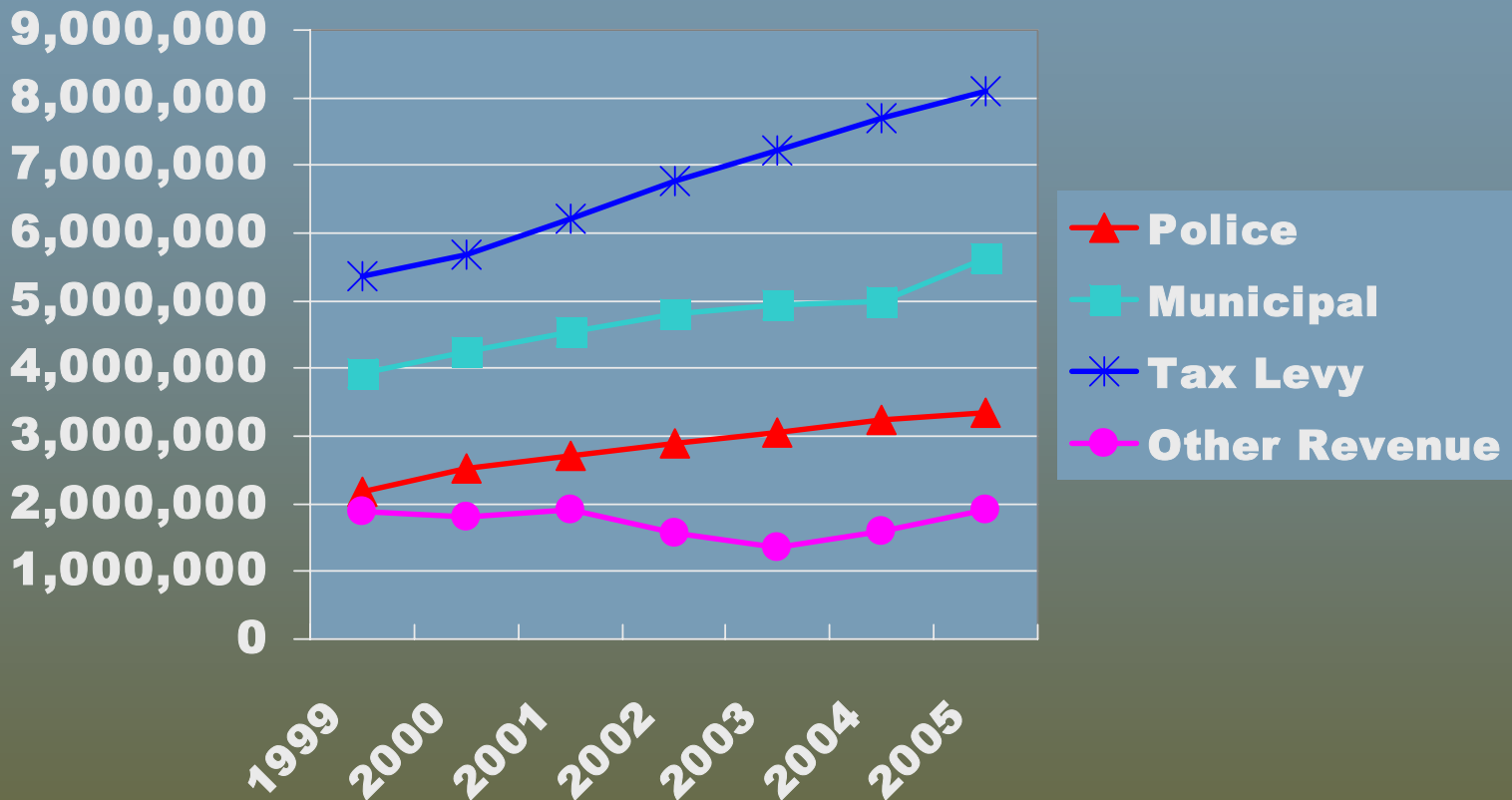


Opportunities

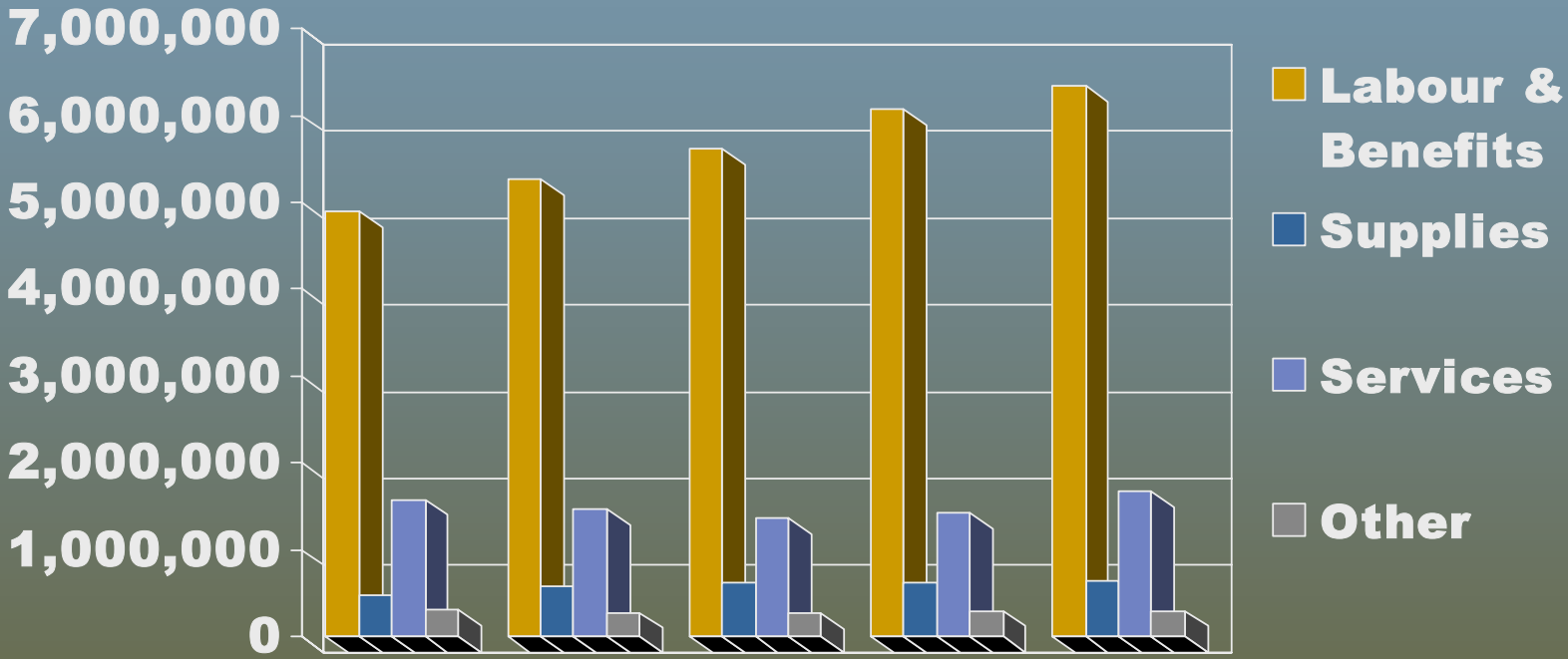
- Transitional Grant ~ \$145,000
- Assessment Growth ~ \$193,800
- Traffic Fine Sharing Revenue ~ \$224,700
- Successful with several grant applications
 - Brentwood Revitalization ~\$1,700,000
 - Storm water management ~ \$20,000
 - West Nile Virus Program ~ \$15,000
 - Tsunami Preparedness ~ \$10,000



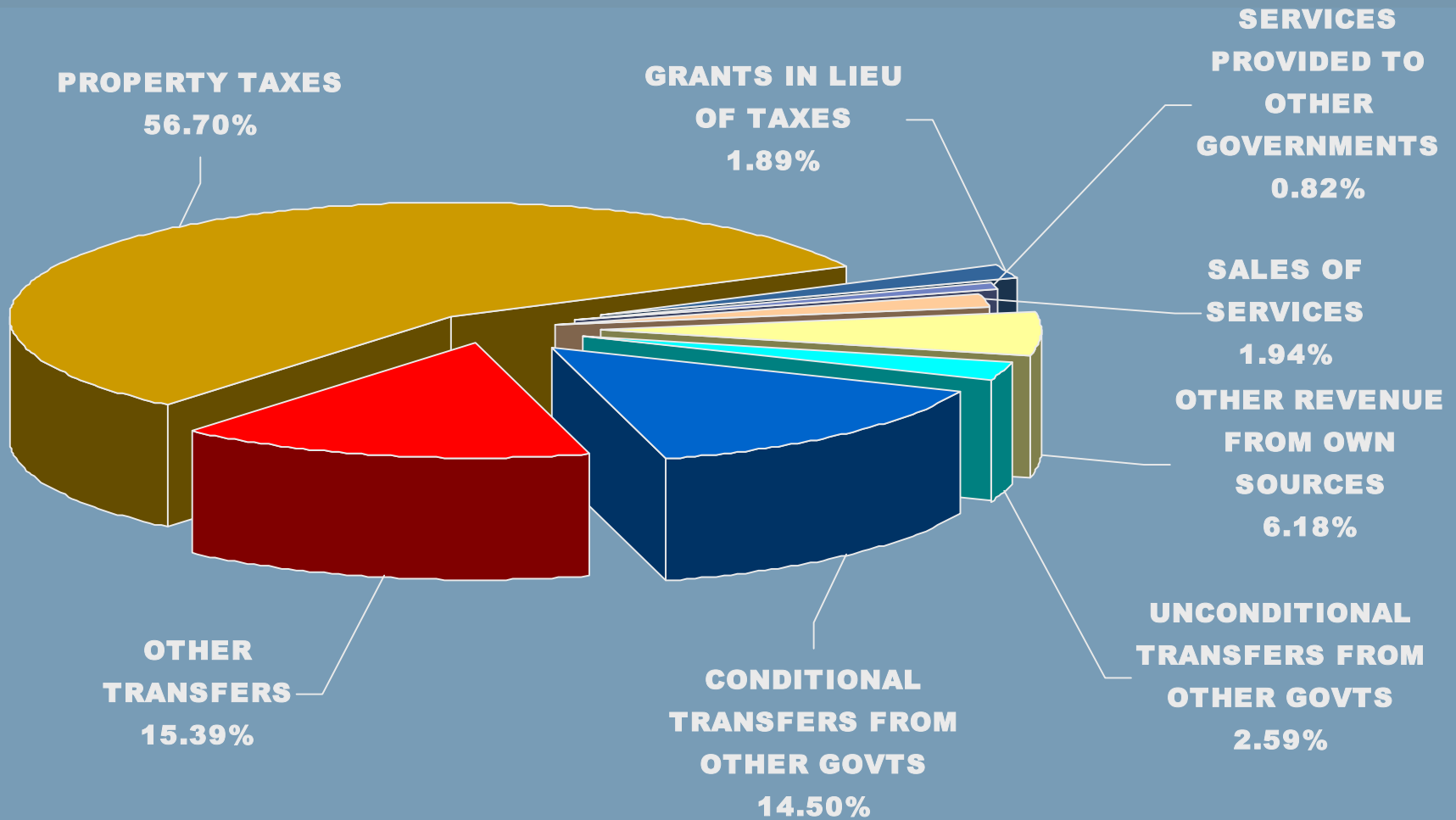
2000-2005 Budget Trend



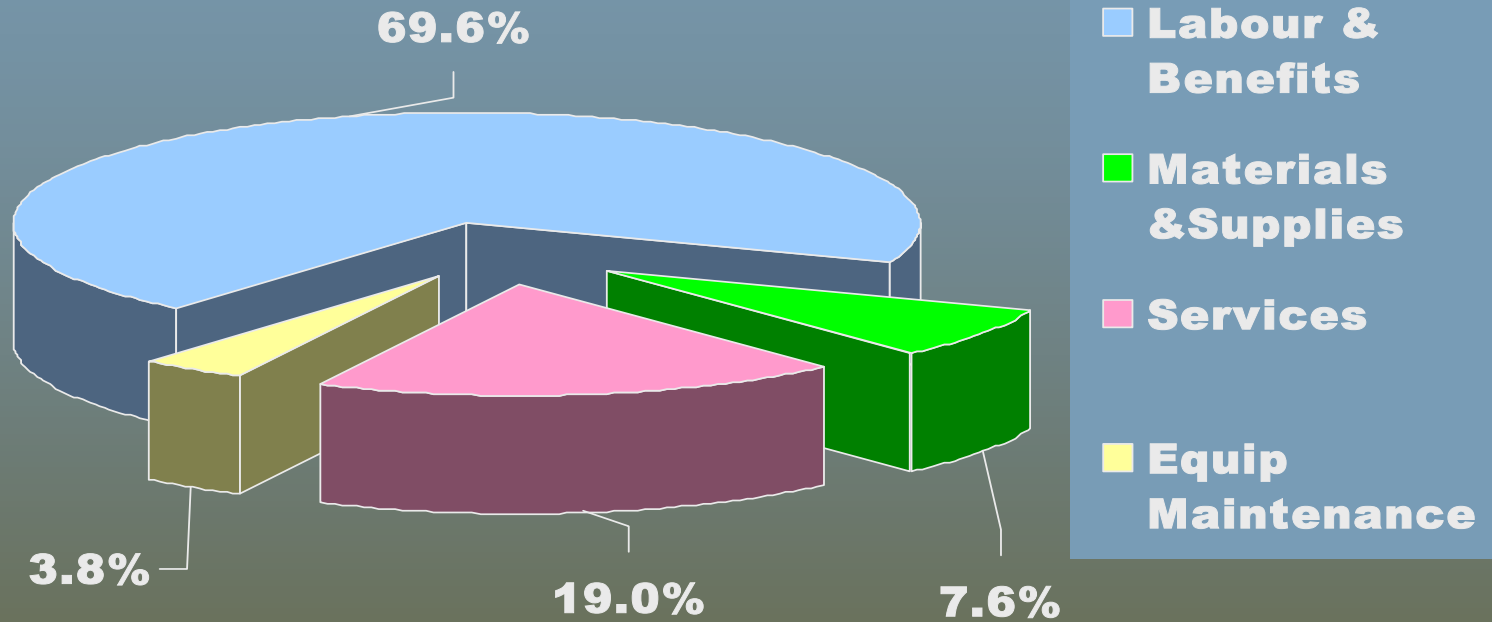
Budget Trend by Expense



GOF Sources of Revenue



Expenditure by Type

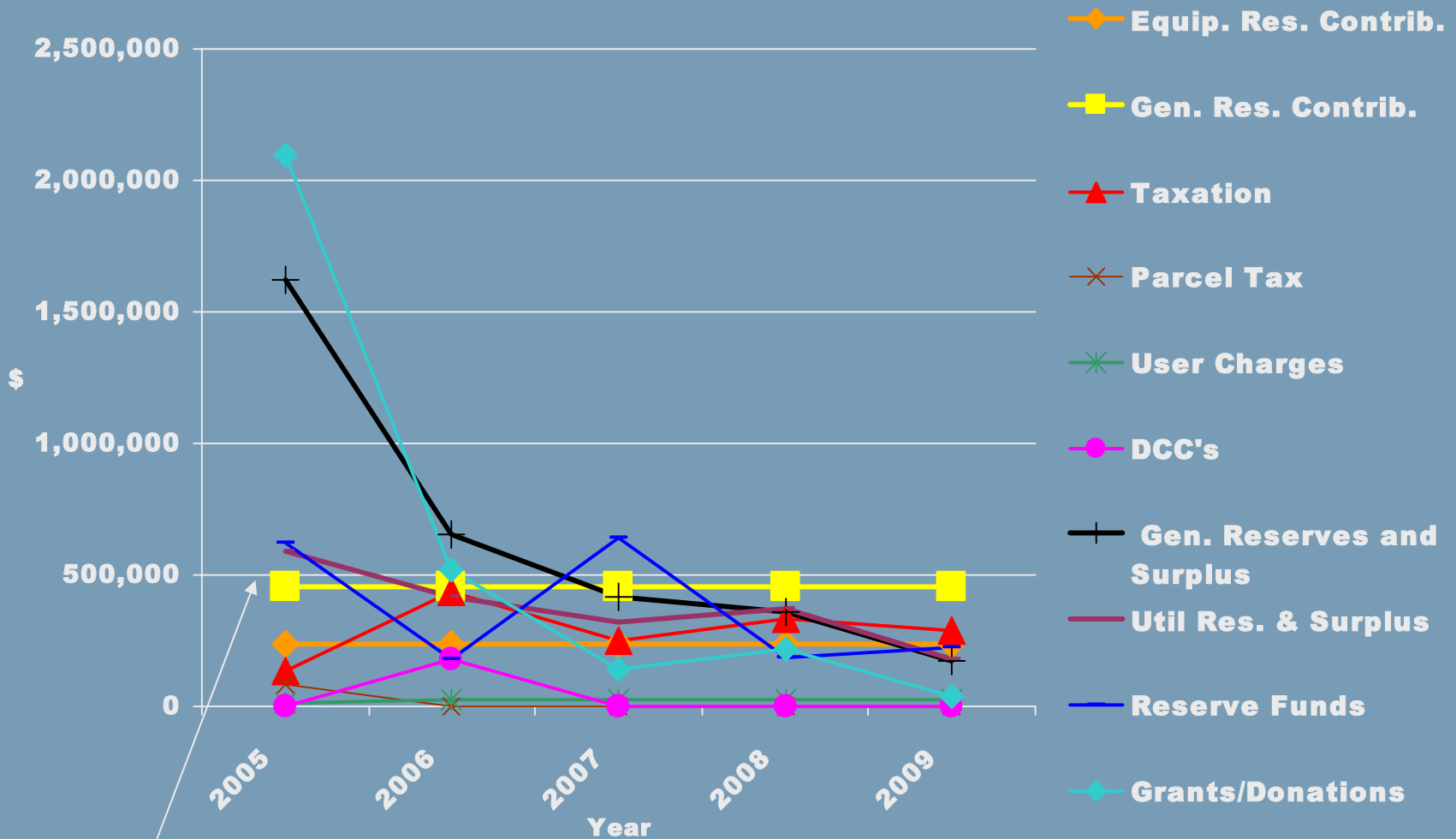


2005 Average Salaries

	FTEs	Salaries	Benefits	Total
Municipal	49.59	45,725.08	11,752.85	57,477.93
Municipal Exempt	7.00	80,169.75	17,202.63	97,372.38
Police	28.00	63,057.76	11,215.07	71,659.77
Police Exempt	3.00	91,235.07	20,075.21	111,310.27
	87.59	55,577.57	12,301.58	67,879.15



2005-2009 Funding Sources for Supplementary Requests Approved to Date



•Annual Contribution to Reserves



Revenues

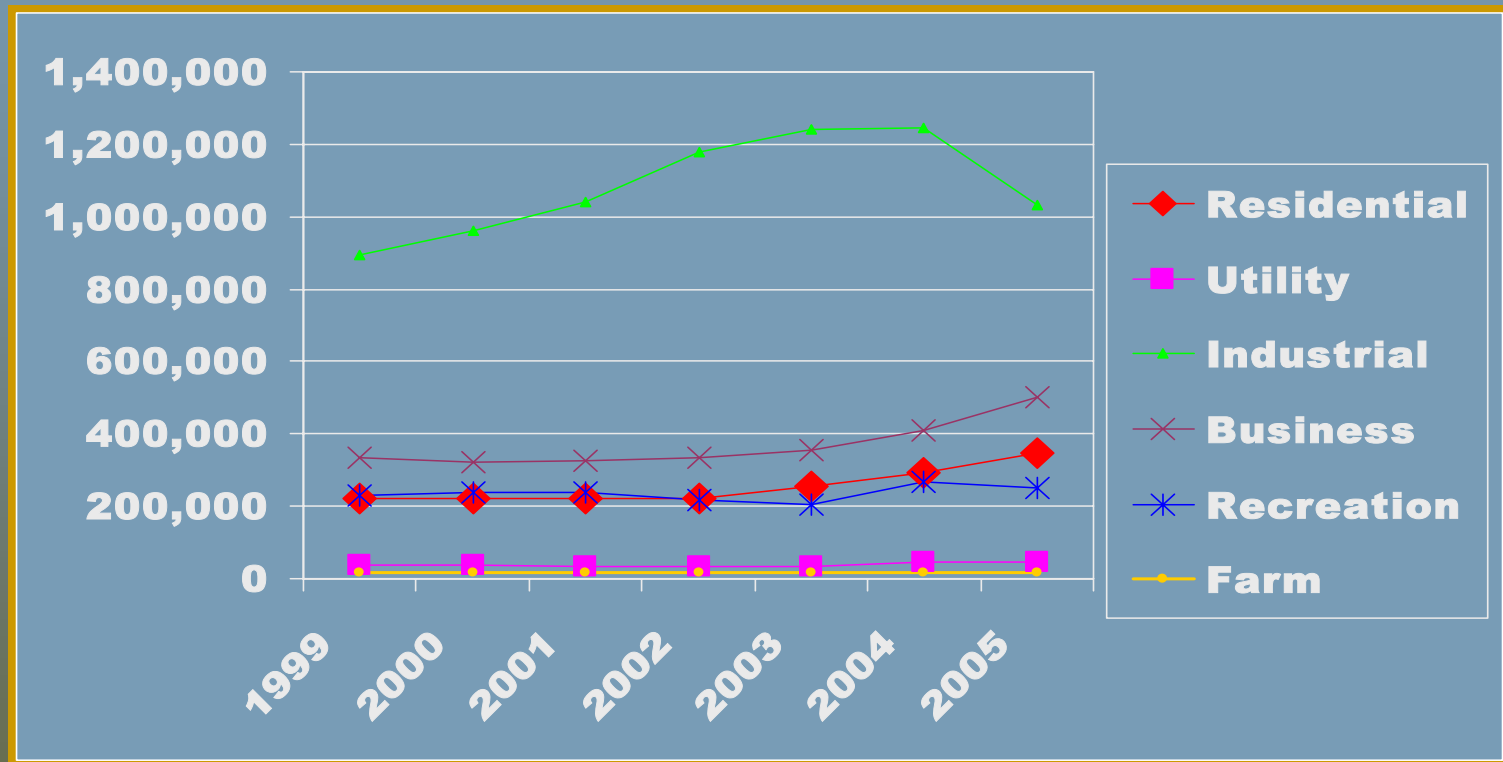
Revenues	2005	2006	2007	2008	2009	Total
Property Taxes	\$10,536,500	\$11,243,000	\$11,457,900	\$12,013,500	\$12,448,300	\$57,699,200
Parcel Charges	82,200	700	700	700	700	85,000
Fees and Charges	3,714,300	3,839,200	3,839,200	3,839,200	3,839,200	19,071,100
Other Revenue and Interest	3,771,000	2,299,800	1,881,700	1,965,600	1,812,000	11,730,100
Transfers from Reserves, Surplus & Other Funds	3,093,300	1,685,600	1,642,600	1,181,000	840,600	8,443,100
Total Revenues	\$21,197,300	\$19,068,300	\$18,822,100	\$19,000,000	\$18,940,800	\$97,028,500



Expenditures

Expenditures	2005	2006	2007	2008	2009	Total
Debt Interest	\$32,600	\$9,500	\$5,500	\$5,500	\$5,500	\$58,600
Debt Principal	42,400	48,300	0	0	0	90,700
Capital Expenditures	5,288,400	1,915,400	1,945,700	1,619,100	1,088,200	11,856,800
Other Municipal Purposes						
General Municipal	5,192,400	6,036,500	5,493,500	5,673,100	5,809,500	28,205,000
Police Protection	3,182,400	3,277,900	3,376,200	3,477,500	3,581,800	16,895,800
Fire Protection	631,500	662,500	686,100	706,400	727,300	3,413,800
Greater Victoria Public Library	561,200	589,300	618,800	649,700	682,200	3,101,200
Water	3,123,000	3,216,700	3,313,200	3,412,600	3,515,000	16,580,500
Sewer	2,303,900	2,372,700	2,443,600	2,516,600	2,591,800	12,228,600
	14,994,400	16,155,600	15,931,400	16,435,900	16,907,600	80,424,900
Transfers to Reserves, Surplus & Other Funds	839,500	939,500	939,500	939,500	939,500	4,597,500
Total Expenditures	\$21,197,300	\$19,068,300	\$18,822,100	\$19,000,000	\$18,940,800	\$97,028,500

1999-2005 Average Assessments



Council's Decisions

- Current Year
 - Brentwood Bay Revitalization
 - Mount Newton Cross Road Bike Route
 - Wallace Drive Sidewalk – Sluggett to Community Hall
 - Improve Drainage
 - Increased Road Maintenance
 - Saanichton Bay Park Erosion Protection
 - Alexander Field
 - West Saanich Road Beach Access
 - Develop Saanichton Green Park
 - West Saanich School
 - Replace Playground Equipment
 - Information Technology Infrastructure & GIS
 - Water meter replacement
 - SCADA system



Council's Decisions

- Year 2-4 of Plan
 - Integrated Storm Water management plan
 - OCP review
 - Management plans - Centennial & Newman Park
 - IT Strategic Plan
 - East Saanich Road Consultation & Design
 - Fire Engine
 - Infrastructure renewal/upgrade
 - Roads/Drains/Sidewalks/Traffic Signal
 - Playground equipment & Tennis Court
 - Develop Woodward, Tanner & Adam Kerr Parks
 - Saanichton Bay & James Island Road Beach Accesses
 - Newman Farm Restoration

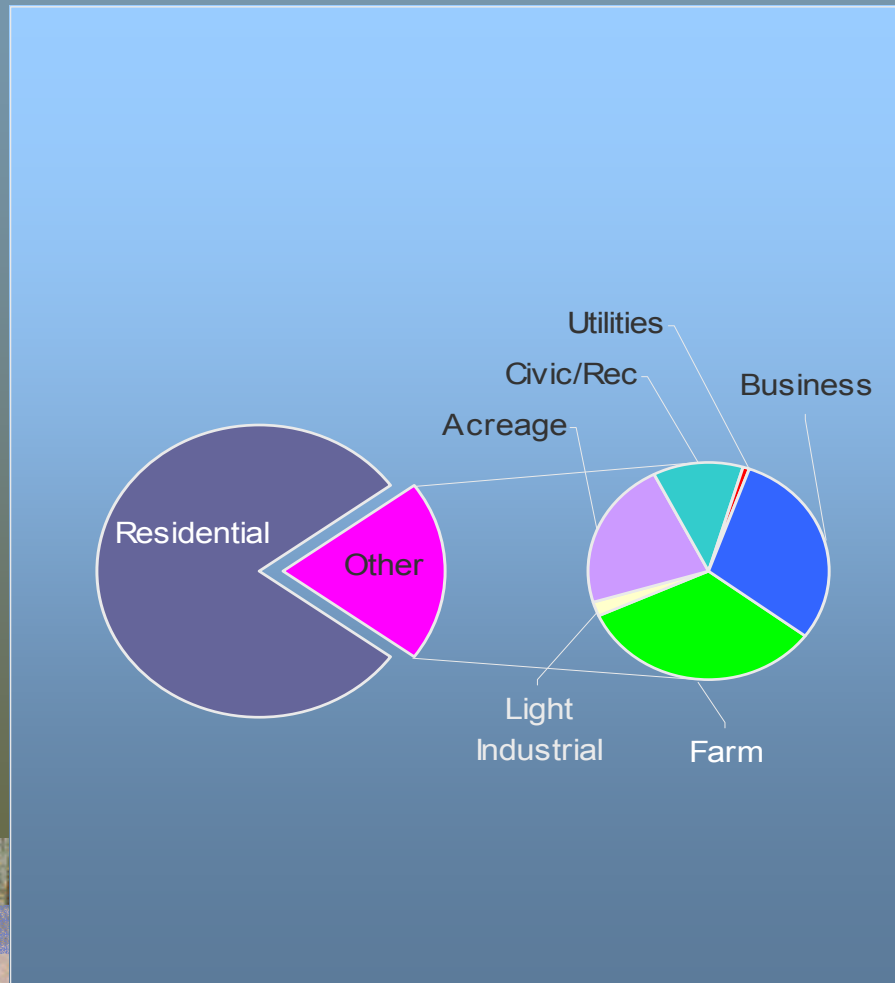


Council's Decisions

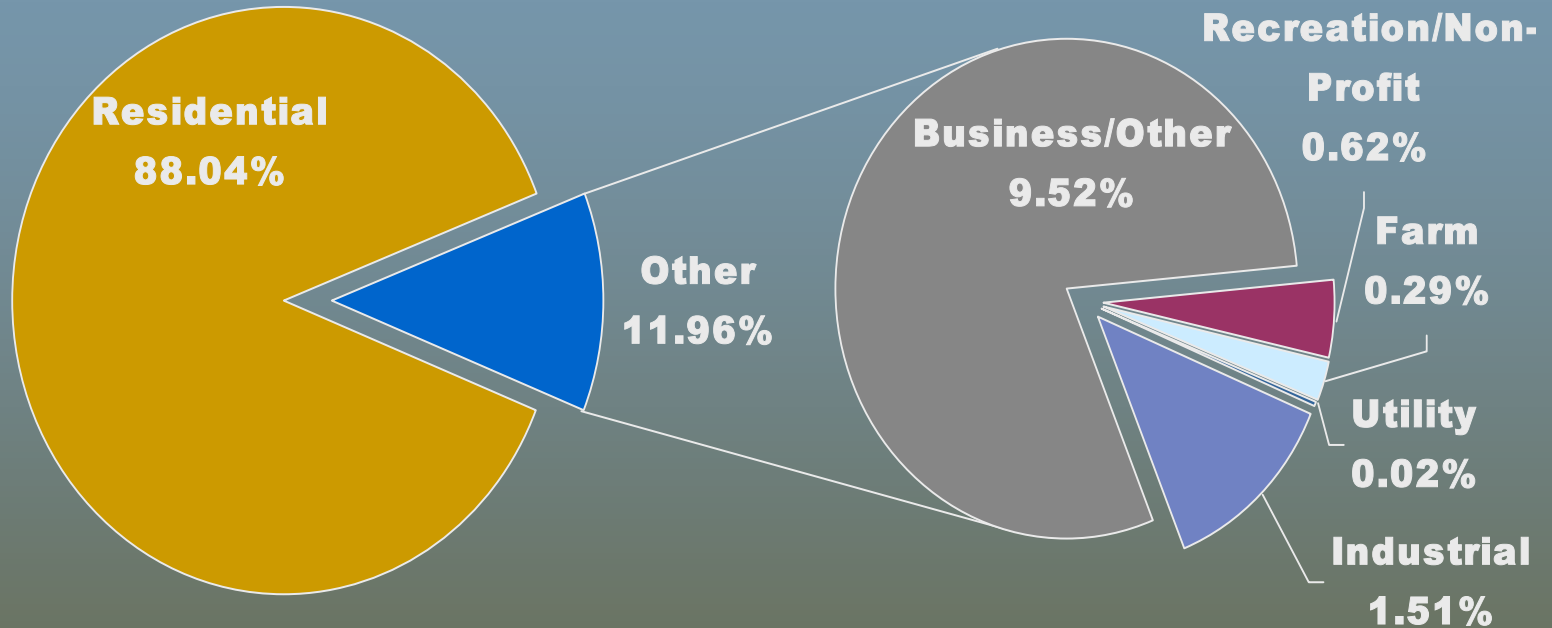
- Year 5 of Plan
 - Replace major pieces of equipment
 - SCBA Air Compressor
 - Infrastructure Projects
 - Increased Road Maintenance
 - Jaws of Life
 - Parks Projects
 - Sidewalk adjacent to Verdier Park
 - Butterfield Roof
 - Water & Sewer System Upgrades



District of Central Saanich Distribution of Properties by Class



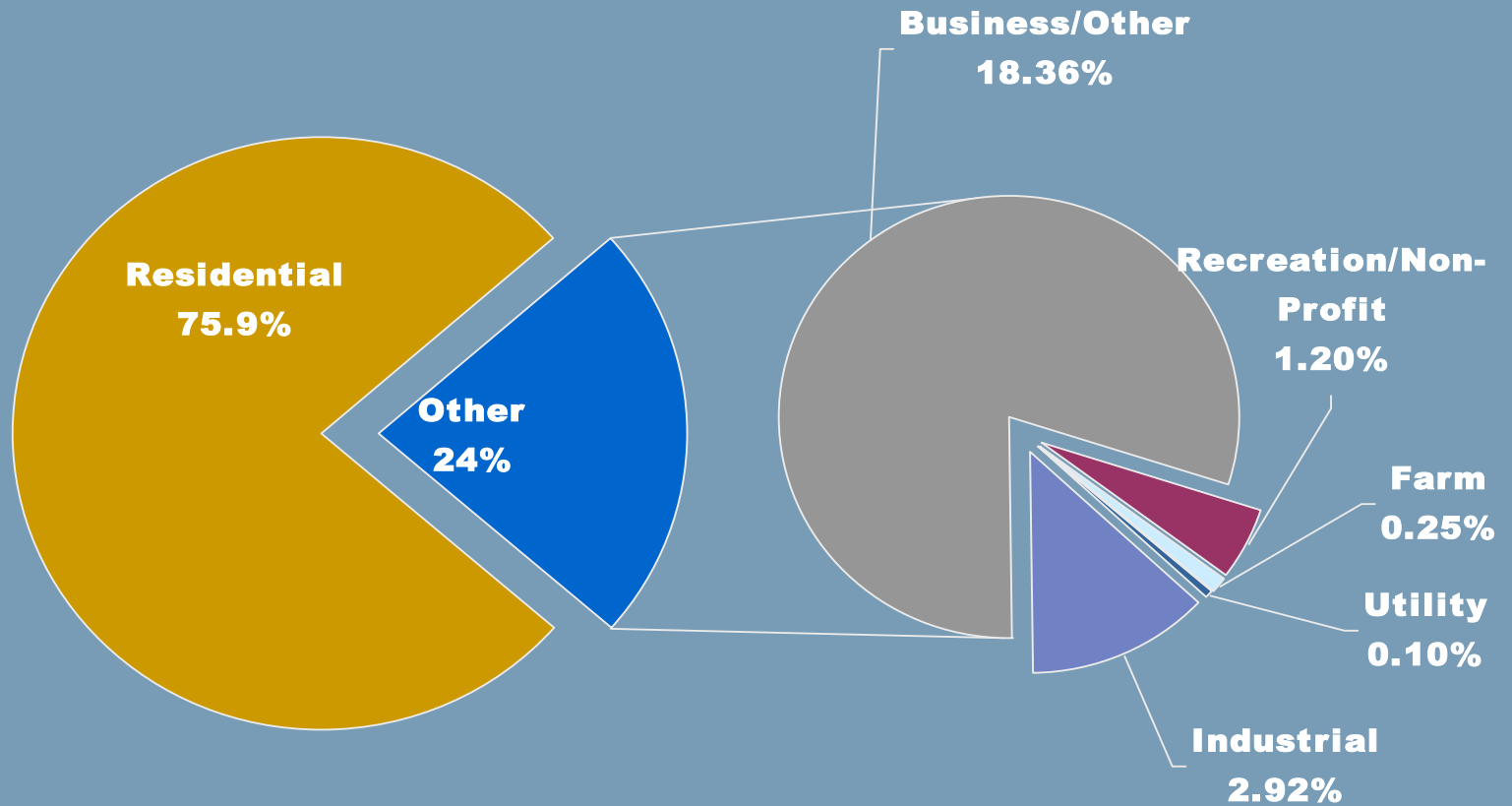
Assessment Base



- Residential 88.04%
- Business/Other 9.52%
- Industrial 1.51%
- Recreation/Non-Profit .62%
- Farm .29%
- Utility .02%



Property Taxes



Water & Sewer Utility Bill

- **Water Rates**

- Water consumption rate remains at \$.5948/cubic meter
- Water fixed charge increased to \$39.50/billing period
- Increase over 2004 **\$2.80/bill** or **\$8.40/year**

- **Sewer Rates**

- Sewer Charge increased to \$.58/cubic meter
- Avg. Increase over 2004 **\$3.61/bill** or **\$10.82/year**

- Total Average Utility bill increase **\$6.41/bill** or **\$19.22/year**



2005 Impact on Residential Taxpayers

- Avg. Residential property valued @ **\$333,519** (\$ 277,794 in 2004)
- **20.06%** Avg. Assessment Increase
- Municipal Tax increase 5.75% or **\$55.39**
- **\$16.61** per \$100,000 assessment
- Total 5.17%, \$102.69, or \$30.79/\$100,000 assessment

• For Properties on Water & Sewer

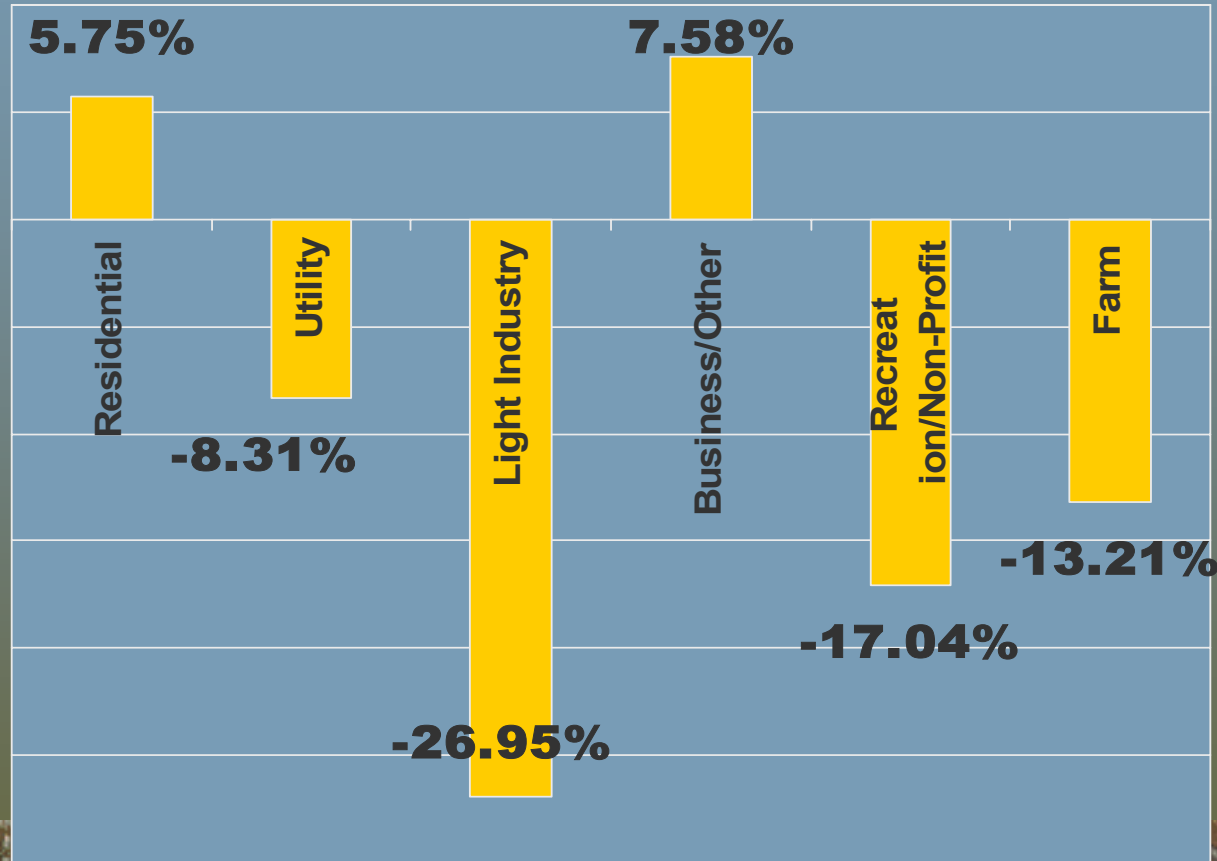


2005 Impact on Business Taxpayers

- Avg. Business property valued @ **\$500,800** (\$410,050 in 2004)
- **22.13%** Avg. Assessment Increase
- Municipal Taxes up 7.58%, **\$236.95**
- **\$47.31** per \$100,000 assessment
- Total 12.02%, **\$1,165.00**, or \$232.63/\$100,000 assessment
 - Almost **70%** or **\$810.72** attributable to School, BC Assessment & Transit levy increases
- **For Properties on Water & Sewer**



Property Tax impact on Average Property *



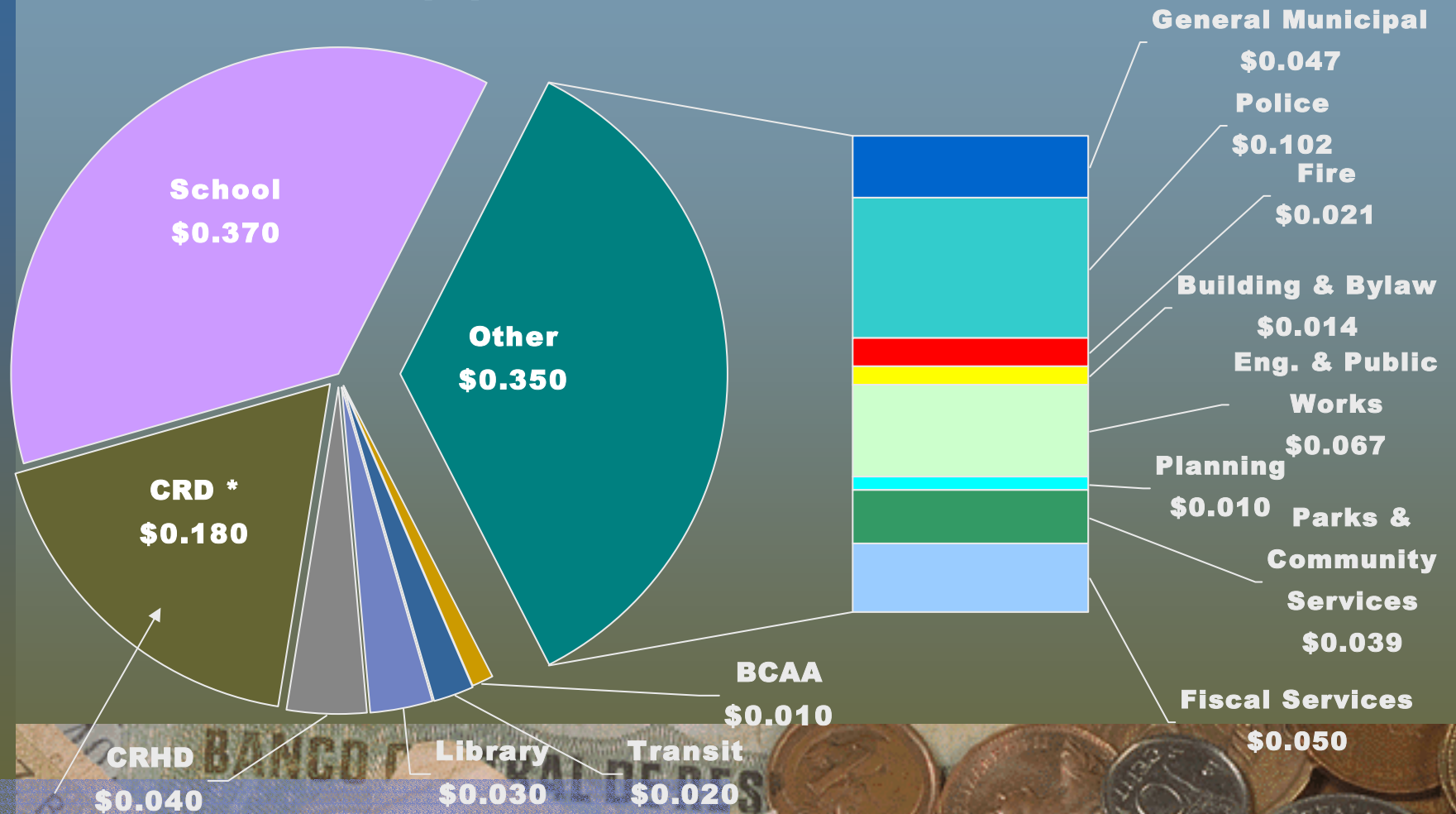
*Municipal Share

2005 Tax Increase Comparison

Municipality	Avg. Res. Assess.	\$ Tax Increase to average class 1 property	% increase	Increase/100,000 Assess.	Class 1 rate	Class 6 rate	Class 6 Tax Rate Multiple	Comments
Central Saanich	333,519	55.39	5.75	16.61	3.05425	6.71935	2.20000	not finalized
Colwood	298,353	0.00	0.00	-	3.22710	12.2953	3.81002	not finalized
Esquimalt	267,789	81.88	5.00	30.57	5.53248	16.48678	2.98000	1-3 bylaw readings scheduled April 25
Langford	256,150	(0.16)	0.00	(0.06)	3.07340	8.14450	2.65000	'finalized' but bylaw not adopted.
Metchosin	366,957	20.38	3.00	5.55	1.87740	7.84	4.17364	not finalized
Oak Bay	530,789	72.52	3.63	13.66	3.59910	6.29850	1.75000	Final; includes \$11.50 increase in solid waste charge
North Saanich	514,898	28.60	3.43	5.55	1.67440	12.50448	7.46804	Current Staff Recommendation
Saanich	358,000	40.00	2.79	11.17	4.11890	14.73000	3.57620	Not Finalized
Sidney	313,800	36.00	2.72	11.47	3.22070	9.1564	2.84298	Not Finalized
Sooke								no response
Victoria	345,000	54.41	3.73	15.78	4.38300	14.62420	3.33657	Not Finalized
View Royal	339,889	9.09	1.09	1.69	2.48132	9.49477	3.82650	Not Finalized
Average	356,831	36.19	2.83	10.18	3.29473	10.75363	3.26388	
High	530,789	81.88	5.75	30.57	5.53248	16.48678	7.46804	
Low	256,150	(0.16)	0.00	(0.06)	1.67440	6.29850	1.75000	

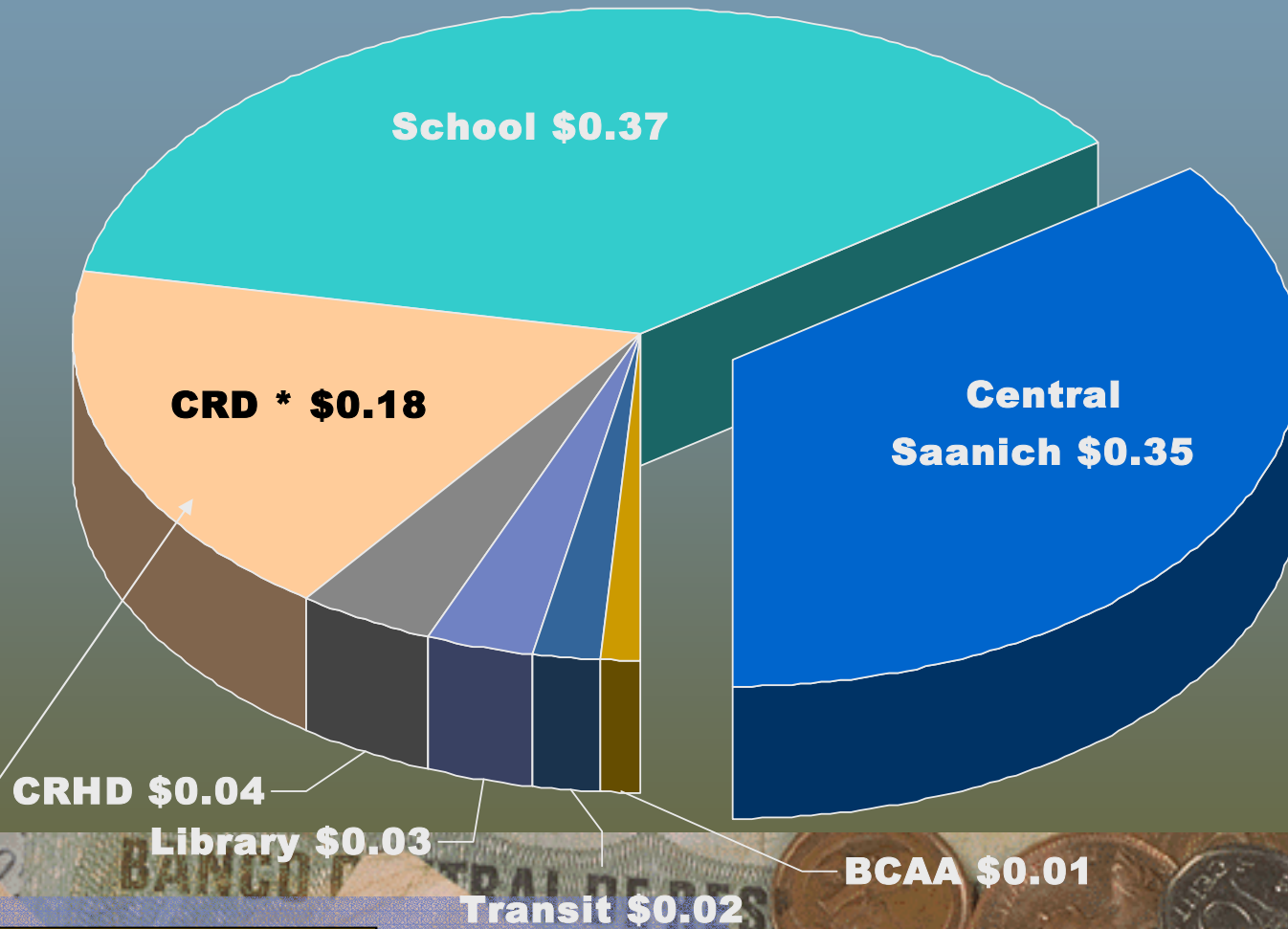


What Happens to Your Tax Dollar?



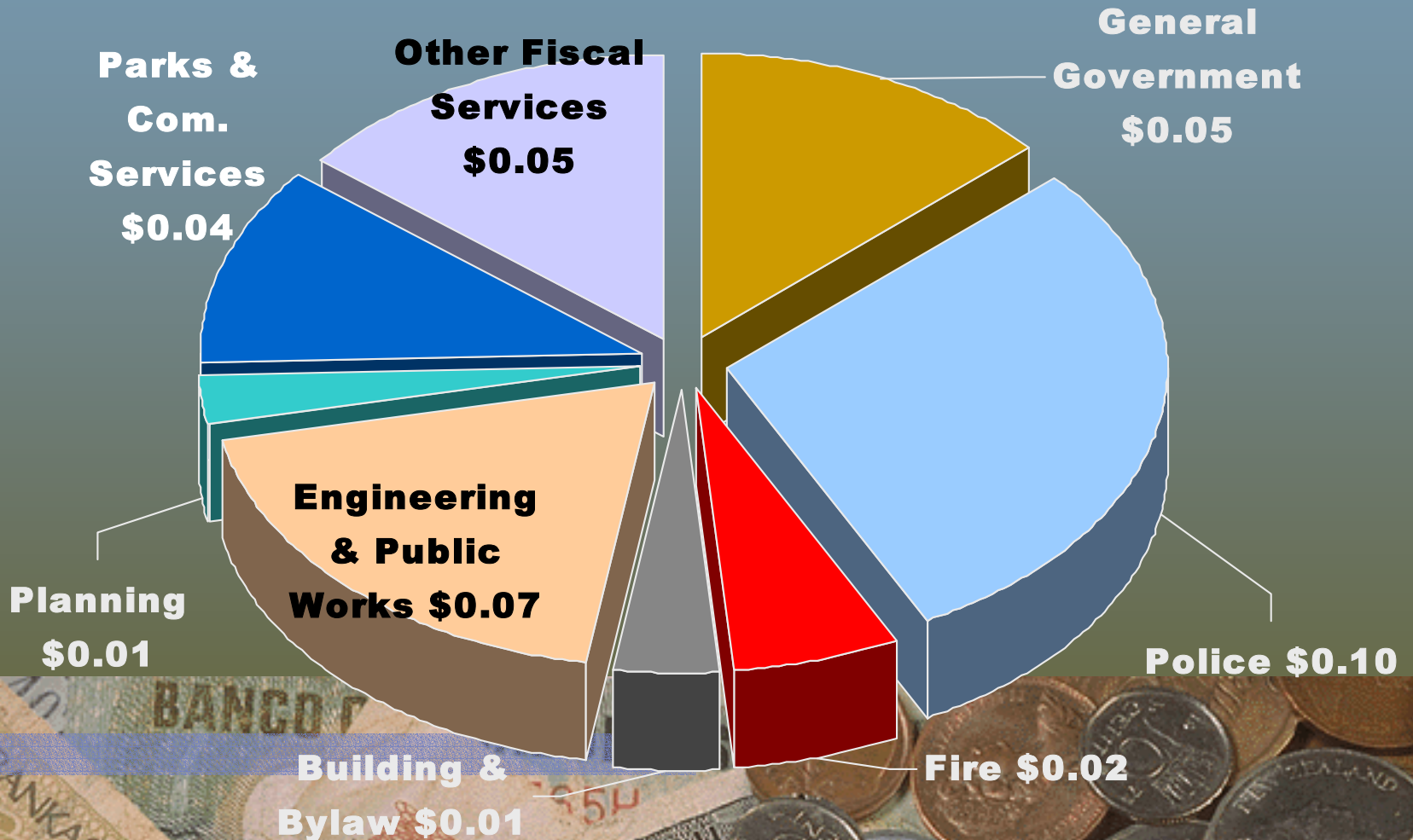
*Includes Water & Sewer Levies

Where Does Your Tax Dollar Go?



*Includes Water & Sewer Levies

How is the Municipal Share of Your Tax Dollar Spent?



The Future

- Transitional Grant ~ \$145,000 year
- Gas Tax Revenue ~ \$175,000
- Traffic Fine Sharing Revenue ~ \$225,000
- Repay Reserves for Brentwood Revitalization Project beginning in 2006 or not?
- Challenge to increase funding for infrastructure and contain property tax increases
- East Saanich Road ~ \$6,000,000
- Facilities ~ ??



The Future

- Total Accumulated Reserves, Surplus, and Reserve Funds expected to be reduced by over \$1,531,900
- Significant challenges lie ahead
 - Replace Reserves; Equipment Replacement; Infrastructure
- Municipal Property taxes expected to increase between
 - 4.25% - 5.50% or \$40.95 - \$ 52.50 per year over next 5 years



Questions



Contact Ed Sykora

Director of Financial Services

